# "What Can Academic Institutions Do To Address Diversity and Inclusion?" 

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AAI

Fostering Diversity and Preventing Harassment in the Biomedical Research Workforce

May 11, 2019

## Disclosure:

The 3M Company

## Native peoples of San Diego:

Luiseno, Cahuilla, Cupeno, Kumeyaay, and Northern Diegueño

## In the beginning.....





154 years ago (1865), Congress passed the $13^{\text {th }}$ amendment to the constitution which abolished slavery in the United States.


99 years ago (1920), Congress passed the $19^{\text {th }}$ amendment to the constitution which gave women the right to vote.


Marie Curie<br>Nobel Prize in Physics in 1903<br>Nobel Prize in Chemistry in 1911




Irène Joliot-Curie
Nobel Prize in Chemistry in 1935


Irène Joliot-Curie
Nobel Prize in Chemistry in 1935

## 1970's the Ivy League became co-educational....

Mendez, et al v. Westminister [sic] School District of Orange County, et al


1947 federal court case ruled that segregation of Mexican and Mexican American students in Orange County, CA into separate "Mexican schools" was unconstitutional.

## U.S. Supreme Court

Brown v. Board of Education of Topeka, 347 U.S. 483 (1954)
Brown v. Board of Education of Topeka
Argued December 9, 1952
Reargued December 8, 1953

Decided May 17, 1954*
APPEAL FROM THE UNITED STATES DISTRICT COURT

FOR THE DISTRICT OF KANSAS


## Effects of government sanctioned redlining

Redlined neighborhoods have the highest share of black residents


Data from 149 cities mapped by the Home Owners' Loan Corporation in the 1930 s .
Source: 'The Effects of the 1930s HOLC "Redlining" Maps' by D. Aaronson, D. Hartley, B. Mazumder

## Effects of property value and school funding



## Changing demographics of the U.S.



## Basic Science faculty makeup at Medical Schools

## URM Status



## Career pathway decisions



## Similar interest among high school students in a degree in biology



## Higher rate of STEM BS degrees for URM....

Slope of change in BS STEM (2002-2012)


## Higher rate of biological sciences PhD degrees for URM....

Slope of change in PhD degree Bio Sci (2002-2012)


## Welcome to NIGMS

The National Institute of General Medical Sciences (NIGMS) supports basic research that increases understanding of biological processes and lays the foundation for advances in disease diagnosis, treatment, and prevention.


Postdoctoral
Programs


Research Programs


Educational Resources

## Increasing graduate trainee diversity....



## Increasing graduate trainee diversity....



# Typical physics Ph.D. admissions criteria limit access to underrepresented groups but fail to predict doctoral completion 

Casey W. Miller ${ }^{1 *}$, Benjamin M. Zwickl ${ }^{2}$, Julie R. Posselt ${ }^{\mathbf{3}}$, Rachel T. Silvestrini ${ }^{4}$, Theodore Hodapp ${ }^{5}$

This study aims to understand the effectiveness of typical admissions criteria in identifying students who will complete the Physics Ph.D. Multivariate statistical analysis of roughly one in eight physics Ph.D. students from 2000 to 2010 indicates that the traditional admissions metrics of undergraduate grade point average (GPA) and the Graduate Record Examination (GRE) Quantitative, Verbal, and Physics Subject Tests do not predict completion as effectively admissions committees presume. Significant associations with completion were found for undergraduate GPA in all models and for GRE Quantitative in two of four studied models; GRE Physics and GRE Verbal were not significant in any model. It is notable that completion changed by less than $10 \%$ for U.S. physics major test takers scoring in the 10th versus 90th percentile on the Quantitative test. Aside from these limitations in predicting Ph.D. completion overall, overreliance on GRE scores in admissions processes also selects against underrepresented groups.

## Larger rate of increase in URM faculty pipeline pool...



URM candidates

...accompanied by a drop in hiring URM faculty


## Paradox

## More is less..

## Choices

## Career pathway decisions



## Career pathway decisions



## Basic Science faculty makeup at Medical Schools



## Athena Swan Initiative



## Good Practice Initiatives

Athena Scientific Women Achievement Network (SWAN) Charter
Launched in 2005 to address the unequal representation of women and to encourage and recognize commitment to advancing the careers of women in STEM employment in both higher education and research..

## Good

Practice Initiatives

160 Charter Members to date; provides guidance, templates, best practices
..recognise a solid foundation for eliminating gender bias and developing an inclusive culture that values all staff. Includes assessment, 4-year plan, organization structure..

36 members
..significant record of activity and achievement in promoting gender equality and in addressing challenges in different disciplines, including improvements from Bronze..

288 members
completely embedded, strong leadership in promoting and championing the charter principles of gender equality, data demonstrating the impact and intersectional approach of Athena SWAN activities.

# Funding in the U.K. dependent on Athena SWAN Silver status 

Good
Practice Initiatives
..significant record of activity and achievement in promoting gender equality and in addressing challenges in different disciplines, including improvements from Bronze..

## ADVANCE: Organizational Change for Gender Equity in STEM

 Academic Professions (ADVANCE)Launched in 2001 to to develop systemic approaches to increase the participation and advancement of women in academic STEM careers.
>drive institutional transformation based on gender-disaggregated data collection methods, mentoring schemes, implementation of work-life balance policies, and guidance for institutional leaders to ensure understanding of changes to policies and practices aimed at enhancing faculty careers for women in STEM.
> Research on gender equity and inclusive practices.
> Examples include how to train search committees, department chairs, and tenure and promotion committees to reduce the impact of cultural stereotypes on judgement and decision making.


ADVANCE: Organizational Change for Gender Equity in STEM Academic Professions (ADVANCE)


## Lessons from Athena Swan and NSF ADVANCE



## Good Practice Initiatives



ADVANCE: Organizational Change for Gender Equity in STEM Academic Professions (ADVANCE)

## Lessons from Athena Swan and NSF ADVANCE

## High Quality Institutional Data

> Baseline data for benchmarking
> Disaggregated
> Quantitative and Qualitative

## Lessons from Athena Swan and NSF ADVANCE



## Appropriate Leadership

>President and Provost must be invested and accountable
>Female/URM leaders may experience positive and negative effects on career
>Men in STEM should become more engaged

## Lessons from Athena Swan and NSF ADVANCE

## policies

## Implement and Sustain Policy changes

>Depends on senior management
> Recruitment, hiring, research support, tenure and promotion criteria, work life balance
> Negative policies might be difficult to eliminate
> Representation of women/URM

## The utility of student teaching evaluations...

Use of "Genius" on RateMyProfessors.com


PLOS ONE 11(3): e0150194

# Use of the words "brilliant" and "genius" on RateMyProfessors.com predicts the proportion of 2011 U.S. PhDs who are African American 



## Availability of cookies during an academic course session affects evaluation of teaching

Michael Hessler, $\dagger$ (D) Daniel M Pöpping, $\dagger$ Hanna Hollstein, Hendrik Ohlenburg, Philip H Arnemann,
Christina Massoth, Laura M Seidel, Alexander Zarbock \& Manuel Wenk (D)
Medical Education (2018) 52: 1064-1072

## Teaching evaluations

## Change the environment.....

From Deficits to Possibilities
Mentoring Lessons from Plants on Cultivating Individual Growth through Environmental Assessment and Optimization

Beronda L. Montgomery


## "AdvanceHE <br> Previously <br> Equality Challenge Unit



Improving the representation, progression and success of black and minority ethnic staff and students within higher education.

https://seachange.aaas.org/

## AAAS SEACHANGE

## See change with STEM Equity Achievement

## Intersectionality

## Male: Female ratio of basic science faculty at U.S. medical schools



# Male: Female ratio of basic science faculty at U.S. medical schools 



## Changing demographics of the U.S.



## The promise of personalized medicine

Costs of Sequencing a single Human Genome 2003-2015


## Who decides?





Charles Drew, MD, CM, MDSc. - born June 3, 1904, in Washington, D.C.

As you know, there is no scientific basis for the separation of the bloods of different races except on the basis of the individual blood types or groups.

- Charles Drew


## "BANKED BLOOD" <br> <br> A Study in Blocd Preservstion <br> <br> A Study in Blocd Preservstion <br> by <br> Charles Richord Drew, M.D., C.M.

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1940. 

FIGURE 21


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## - ${ }^{\text {E }}$ American

## Change the environment.....

From Deficits to Possibilities
Mentoring Lessons from Plants on Cultivating Individual Growth through Environmental Assessment and Optimization

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